

Approved For Release 2008/01/16 : CIA-RDP84M00396R000300010006-1

**Page Denied**

Approved For Release 2008/01/16 : CIA-RDP84M00396R000300010006-1

SECRET

DCI/ICS 82-4322  
15 December 1982

MEMORANDUM FOR: Executive Steering Group for Strategic Planning

FROM:

[REDACTED]  
Recording Secretary

25X1

SUBJECT: Minutes of 23 November Meeting

1. Attendees at subject meeting were:

John N. McMahon - Chairman

[REDACTED]

25X1

Gen. Richard G. Stilwell (Ret.)  
Richard L. Mosier

[REDACTED]

25X1

2. The Chairman briefly reviewed Intelligence Community planning efforts which resulted in the 1985 Intelligence Capabilities Study published in October 1981. He stated it was important now to generate guidance for the 1985 program build effort taking fully into account funding requirements unmet in the 1984 budget cycle as well as information needs as prioritized by the Intelligence Producers Council. [REDACTED]

25X1

3. [REDACTED] summarized recent events and ongoing activities associated with the six items listed in section II of the agenda:

25X1

A. Update of 1985 Intelligence Capabilities Study

The Intelligence Producers Council (IPC) has been tasked to revalidate the challenges of the October 1981 capabilities study from the user/producer viewpoint. The IPC will focus on the first

[REDACTED]

25X1

SECRET

eleven substantively-oriented challenges leaving the last two for review by the Planning Working Group.

Gen. Stilwell raised a point of order regarding the IPC's breadth of Community representation. Mr. McMahon noted the IPC's previous contributions to the NITs process and his understanding of its community membership.

Action--Mr. McMahon will ensure community-wide representation on the IPC and direct its focus on the priority of information needs of the users and producers.

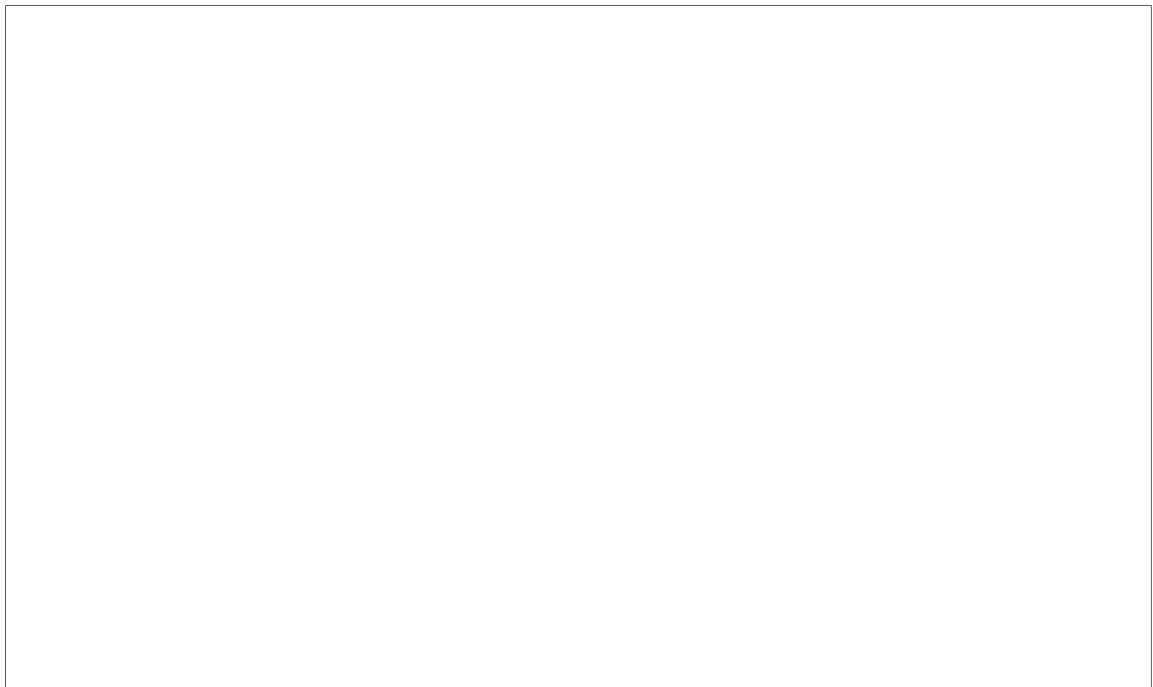
The current and future throughput health of the intelligence process will be addressed by ICS/OPBC based largely on the recently completed FY-84 budget review. The assessment of the future will capture the significant improvements contained in the DCI-approved NFIP.

The DCI's FY-85 Goals and Objectives and Fiscal Guidance will follow from the 1985 Capabilities Study update and the residuals from the corresponding FY-84 documents and the FY-84 NFIP as approved by the President and submitted to Congress.

Action--OPBC and OP will collaborate in preparing the DCI's Goals and Objectives and Fiscal Guidance for FY-85.

The schedule for completing the update is ambitious but clearly necessary to meet the established dates for communicating with the Program Managers.

B. Presidential Interests



25X1

SECRET

### C. Strategic Planning Methodology

Strategic Planning Methodology activities to date comprise a private sector planning initiative and development of a strawman long-range planning architecture.

The private sector initiative began with letters from the DCI to the heads of thirteen US corporations inviting them to share their long-range planning methodologies and results with the Community. Responses have begun to come in and they are generally favorable. Mr. McMahon asked when a report would be available and [ ] responded June 1983.

25X1

The draft long-range planning architecture was drawn up as a response to the need to modify the process of identifying strategic planning issues and dealing with them in a coherent and continual manner. [ ] noted a need for this beyond strategic planning. [ ] endorsed the use of existing organizations and mechanisms wherever possible.

25X1

Action--Executive Steering Group members are to review the long-range planning architecture paper and provide comments to [ ] within three to four weeks.

25X1

25X1

Besides the private sector initiative, three other subjects were identified as candidates for in-depth attention based largely on the 1985 Capabilities Study and individual meetings with Steering Group members--manpower and productivity, critical technologies, and telecommunications. The first two have been initiated with promising results; the third requires guidance from the Steering Group.

### D. Manpower and Productivity

This effort is well under way with active support from the DCI's Scientific and Technical Advisory Panel and the NFIB's Foreign Language Training Committee. The IPC has been asked to help with respect to area specialists. Completion is scheduled for July 1983. [ ] urged contact with the Soviet Nationalities Working Group chaired by INR. [ ] identified economists in addition to area specialists as high priority items for IPC consideration. [ ] noted difficulty of keeping some narrow specialists fully occupied within a single organization and the hope that broader Community interest would find beneficial work and financial support for truly key talents.

25X1

25X1

25X1

### E. Critical Technologies

Two key actions have occurred in this area. The Intelligence Research and Development Council (IR&DC) has reviewed major Community R&D programs to identify opportunities for enhancing future programs. Their report, published in October 1981, highlights several areas warranting increased DCI investment including [ ]

25X1

SECRET

25X1

Mr. McMahon expressed his satisfaction with the preliminary IR&DC report and noted his intention to continue to exploit the competence of this group. He stated his conviction that there was much ongoing DoD R&D which the Intelligence Community could benefit from if a more convenient mechanism could be found to transfer the information.

F. FYDP-NFIP Harmonization

The objectives of this effort are to facilitate the presentation and understanding of FYDP and NFIP budgetary data by using common units and formats, to permit greater anticipation of major resource decisions confronting the DoD which will impact on the NFIP, and to encourage joint resource planning between DoD and the Intelligence Community when appropriate and as early as practical. The need for greater coordination is underscored by the recent emergence of major issues such as reconnaissance survivability that result in joint funding. The next task is to develop a memorandum of understanding between DoD and ICS governing the exchange of FYDP and NFIP data.

Mr. McMahon spoke of previous difficulties in fully appreciating the FYDP budget imperatives and the DRB's conclusions and expressed his hope that this undertaking would be of great help in understanding the elements of interdependence between the two budgets as well as the better known independence.

25X1

4. The Group next addressed the future issues listed in Section III of the agenda:

A.

25X1

SECRET

25X1

B. Computer Security

Mr. McMahon stated that CIA had been tasked to review the security of its computer systems, and now with the CIRS proposal to link different agencies' systems together, it was necessary for the ICS to consider computer security as well.

[ ] opined that the lead should go to computer experts vice security experts and that the Information Handling Committee would be a logical focal point. He also noted that the problem of multilevel security at computer terminals remained to be solved.

25X1

25X1

Action-- [ ] will prepare a proposal for addressing computer security for review by the ESG and discuss personnel reassignments with Mr. Fitzwater.

25X1

25X1

SECRET

**Page Denied**

Next 2 Page(s) In Document Denied